



Setting the Standard in Health Care Excellence

February 28, 2023

Board of Supervisors
County of Ventura
800 South Victoria Avenue
Ventura, CA 93009

Subject:

Authorization for the Health Care Agency (HCA) Director or Designee to Accept the Providing Access and Transforming Health Capacity and Infrastructure, Transition, Expansion, and Development (PATH-CITED) Grant Award in the Amount of \$5,816,377, Effective January 1, 2022, through July 31, 2025; Approval of, and Authorization for the HCA Director or Designee to Sign, an Acknowledgement of Grant Terms and Conditions Provided by The Public Consulting Group, LLC, Third Party Administrator for the Department of Health Care Services, for the PATH-CITED Program Component of the California Advancing and Innovating Medi-Cal (CalAIM) Program; Ratification of HCA's Submission of the PATH-CITED Round One Application and Additional Information and Provision of Services Under the Terms of the Grant in Anticipation of Your Board's Approval; Adoption of the Attached Resolution to Add Four New Regular Full-Time Equivalent Positions in the Ventura County Public Health Department (VCPH), Effective February 28, 2023; Authorization for HCA to Submit Applications for Future Funding Rounds of PATH-CITED; Approval of an Increase in Appropriations of \$949,555 for VCPH to Provide Capacity and Infrastructure Building Services for CalAIM under PATH-CITED; Approval of an Increase in Appropriations of \$1,013,078 for the Ventura County Area Agency on Aging to Provide Capacity and Infrastructure Building Services for CalAIM under PATH-CITED (Recommendations Nos. 6 and 7 Require a 4/5ths Vote)

Recommendations:

1. That your Board authorize the Health Care Agency (HCA) director or designee to accept the Providing Access and Transforming Health Capacity and Infrastructure, Transition, Expansion, and Development (PATH-CITED) grant award in the amount of \$5,816,377, effective January 1, 2022 through July 31, 2025.
2. That your Board approve, and authorize the HCA director or designee to sign, an acknowledgement of grant terms and conditions provided by The Public Consulting Group, LLC, third party administrator for Department of Health Care Services, for the PATH-CITED program component of the California Advancing and Innovating Medi-Cal (CalAIM) program.

3. That your Board ratify HCA's submission of the PATH-CITED Round One Application and Additional Information and provision of services under the terms of the grant in anticipation of your Board's approval.

4. That your Board adopt the attached Resolution to add four new regular, full-time equivalent positions in the Ventura County Public Health Department (VCPH) effective February 28, 2023.

ADD:

Job Code	Description	Business Unit	Dept. Sub-Org	FTE	Compensation Frequency	Salary Range
00168	Public Health Social Worker II	VCPH	3105	4.0	Hourly	\$26.028578-\$38.304552

5. That your Board authorize the HCA to submit applications for future funding rounds of PATH-CITED.

6. That your Board authorize the Auditor-Controller to process the necessary budgetary transactions for additional funding and to adjust appropriations for VCPH. (Requires a 4/5ths Vote)

HCA-Public Health-Health Education (Unit 3105)

Increase	3100-3105	Salaries & Benefits	\$ 797,475
Increase	3100-3105	Services & Supplies	\$ 152,080
Increase	3100-3105	Intergovernmental Revenue	\$ 949,555

7. That your Board authorize the Auditor-Controller to process the necessary budgetary transactions for additional funding and to adjust appropriations for AAA. (Requires a 4/5ths Vote)

Ventura County Area Agency on Aging - (Unit 3509)

Increase	3500-3509	Salaries & Benefits	\$ 949,078
Increase	3500-3509	Services & Supplies	\$ 64,000
Increase	3500-3509	Intergovernmental Revenue	\$ 1,013,078

Reason for Ratification:

PATH-CITED Guidance and the Round 1 funding application, allowing funding requests retroactive to January, 2022, was released in August, 2022 with applications due in September, 2022 leaving little time to come to your Board prior to submission of the joint, inter-agency/inter-departmental application. The application was submitted in anticipation of your Board's future approval.

Fiscal Impact:

Mandatory: No
Source of Funding: Department of Health Care Services
Funding Match Required: No
Impact on Other Departments N/A

Summary of Annual Revenues and Costs Under this Agreement for Ventura County Medical Center Hospital #3301:

	<u>FY 2022-2023</u>	<u>FY 2023-2024</u>
Revenue:	\$2,320,549	\$803,326
Direct Cost:	\$2,320,549	\$803,326
Indirect Cost:	\$0	\$0
Net County Cost	\$0	\$0

Summary of Annual Revenues and Costs Under this Agreement for Ventura County Public Health CalAIM – Division 3100:

	<u>FY 2022-2023</u>	<u>FY 2023-2024</u>
Revenue:	\$208,464	\$741,091
Direct Cost:	\$208,464	\$741,091
Indirect Cost:	\$0	\$0
Net County Cost	\$0	\$0

Summary of Annual Revenues and Costs Under this Agreement for Ventura County Area Agency on Aging – Division 3500:

	<u>FY 2022-2023</u>	<u>FY 2023-2024</u>
Revenue:	\$552,546	\$460,532
Direct Cost:	\$552,546	\$460,532
Indirect Cost:	\$0	\$0
Net County Cost	\$0	\$0

Current Fiscal Year Budget Projections:

Current FY 2022-23 Budget Projections for Ventura County Medical Center Hospital #3301				
	Adopted Budget	Adjusted Budget	Projected Actual	Estimated Savings/(Deficit)
Expenditures	\$527,161,445	\$555,219,641	\$543,802,565	\$11,417,076
Revenue	\$545,623,292	\$552,098,004	\$561,970,252	\$9,872,248
Operational Income/(Loss)	\$18,461,847	(3,121,637)	\$18,167,687	\$21,289,324

*The operational income includes "Operating Transfers In" that is primarily attributed to County contributions.

Current FY 2022-23 Budget Projection for HCA – Public Health, Division 3100				
	Adopted Budget	Adjusted Budget	Projected Actual	Estimated Savings/(Deficit)
Appropriations	\$ 51,808,618	\$ 64,382,212	\$ 54,782,005	\$ 9,600,207
Revenue	\$ 48,683,771	\$ 58,863,846	\$ 50,900,117	(\$ 7,963,729)
Net Cost	\$ 3,124,847	\$ 5,518,366	\$ 3,881,888	\$ 1,636,478

FY 2022-23 Adopted Budget for Area Agency on Aging - Division 3500				
	Adopted Budget	Adjusted Budget	Projected Actual	Estimated Savings/(Deficit)
Appropriations	\$9,213,370	\$ 15,660,324	\$ 14,902,497	\$757,827
Revenue	\$7,859,923	\$ 13,805,780	\$ 14,367,402	\$561,622
Net Cost	\$1,353,447	\$ 1,854,544	\$ 535,095	\$1,319,449

Background:

CalAIM is a statewide population health initiative within the Medi-Cal program designed to build a whole system, person-centered approach to care, integrating clinical and social services in support of people's health and wellbeing across the lifespan.

Launched in January 2022, the Enhanced Care Management (ECM) and Community Supports components of CalAIM serve the needs of Medi-Cal's most at-risk beneficiaries through intensive care management and services in the community to address social needs such as medically supportive foods and housing supports offered by the Health Care Agency's Ambulatory Care Division. The Program expanded in January, 2023 to include care management and wrap-around services for the aging and individuals with disabilities and is implemented by the Ventura County Area Agency on Aging (AAA). In addition, adults with intellectual and developmental disabilities and adults who are pregnant or post-partum were identified as specialized populations that can be served across the grouping of CalAIM populations of focus.

The CalAIM program is intended to further expand by July, 2023 to include children and youth across each of the existing CalAIM populations of focus, children and youth enrolled in California Children's Services (CCS) with additional needs beyond the CCS condition and children and youth involved in child welfare. Ventura County Public Health Department (VCPH) will be brought on at this time as a CalAIM implementing partner with possible expansion to other County agencies in the future.

HCA's Ambulatory Care Division serves as the implementation hub for the development, launch, and administration of these services contracted by Gold Coast Health Plan (GCHP) and in coordination with and across several County agencies.

Discussion:

The launch of CalAIM ECM and Community Supports requires significant investments in care management capabilities, ECM and Community Supports infrastructure, information technology and data exchange, and workforce capacity across Medi-Cal managed care plans, city and county agencies, providers, and other community-based organizations. DHCS has allocated funding for capacity building and infrastructure development at the managed care plan level through the Incentive Payments Program (IPP) and for contracted providers of ECM and Community Supports through the PATH-CITED program.

Your Board approved the IPP MOU with GCHP on July 26, 2022 to support investments in program design and infrastructure development, information technology, data exchange, and provider capacity in the amount of \$3,890,357. A second proposal for Round 2 of IPP funding is currently under development.

PATH-CITED will support providers of CalAIM ECM and Community Supports to build, scale, and maintain the capacity necessary to implement these programs. This can include activities that increase the provider workforce; modifying, purchasing, and developing the necessary clinical, referral, billing, data reporting or other infrastructure and IT systems for CalAIM, providing upfront funding for infrastructure and equipment; activities to evaluate and monitor implementation; and activities to conduct outreach to populations traditionally under-resourced and/or underserved.

PATH-CITED funding will be made available through semi-annual funding rounds through 2025 and applications can be submitted for multiple funding rounds. Round 1 also allowed for the submission of requests for eligible activities retroactive to January 1, 2022, the launch date for CalAIM.

HCA's proposal, submitted September 30, 2022, integrated the capacity building and infrastructure needs of three departments within HCA and AAA related to the launch of CalAIM. DHCS, through its third-party administrator, notified HCA of its intent to award the requested total of \$5,816,377. HCA's application included a request for retroactive funding of \$874,469 within the total funding amount.

The table below summarizes key activities and funding amounts by Agency/Department:

Agency/Department	Activities	Funding Amount
HCA/Ambulatory Care	<ul style="list-style-type: none">• CalAIM implementation hub, interagency coordination,• Oversee ECM and CS implementation across staff, contractors, partners,• Implement care coordination workflows and weekly case conferences	\$2,071,063

	<ul style="list-style-type: none"> • Evaluation, gap, and equity analysis 	
HCA/IT	<ul style="list-style-type: none"> • Care management system and data warehouse license costs • Development of population identification algorithms • Custom report generation • Automated file exchange • Billing infrastructure for populations launching in 2023 • Laptop computers and peripherals 	\$1,782,681
HCA/VCPH	<ul style="list-style-type: none"> • Recruitment, onboarding, and training of staff to launch ECM services for children, Asthma remediation community support 	\$949,555
AAA	<ul style="list-style-type: none"> • Staff and partner training/onboarding • Development of billing processes • Development of clinical workflows, outreach strategies, rapid response team and clinical case conferencing • Computer and non-labor costs during program ramp-up 	\$1,013,078
Total		\$5,816,377

VCPH, as part of the launch of the ECM child and youth populations of focus, identified the need to recruit, onboard, and train a team of social workers to provide ECM for the child and youth populations of focus served by VCPH. PATH-CITED funds will provide nine months of funding for these positions while they build their caseloads, at which point salaries will be covered by billing the ECM rate for provided services. These positions will support VCPH with the dedicated staffing to provide the comprehensive, individualized, field-based care coordination required by CalAIM and will operate within a specialized CalAIM unit within VCPH. PATH-CITED funds will also cover 18 months of salary for management and administration staff for this unit. These management and administrative roles will be covered by existing staff transitioning into this newly created unit and new positions are not being sought for these roles. PATH-CITED will also cover equipment, office furniture, and a facilities allocation for this unit. It is anticipated this unit will grow to serve other CalAIM populations of focus as they are identified as eligible through contact with the many other programs operated by VCPH.

VCPH will also provide the new CalAIM Asthma Remediation Community Support which offers environmental home modifications for, and information about how to address, common asthma triggers. PATH-CITED funds will support a Community Health Worker to coordinate these services which will be achieved through filling an existing vacant position of this classification.

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Reimbursement for PATH-CITED activities will be generated by achievement of milestones tied to activities and budgeted amounts and claimed as part of a quarterly reporting process.

HCA plans to continue to convene partner agencies and other key stakeholders to plan for the launch of the many child and youth populations launching in July, 2023 and will identify capacity building and infrastructure development needs of partners related to this launch for inclusion in future PATH-CITED proposals. Your Board's authorization and approval is requested to submit applications for successive funding rounds. Approved PATH-CITED applications for future rounds, including goals, metrics, and projected payments will be presented to your Board as awards are made by DHCS.

This letter has been reviewed by the County Executive Office, County Counsel, and Auditor-Controller's Office. If you have any questions regarding this item, please call Barry Zimmerman, HCA Director at (805) 677-5272.



Theresa Cho, MD
CEO, Ambulatory Care



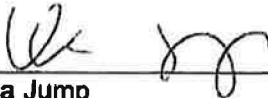
Bach Nguyen
Health Care Agency Chief Information Officer



Rigoberto Vargas
Director, Ventura County Public Health



Barry L. Zimmerman
Health Care Agency Director



Victoria Jump
Director, Area Agency on Aging

Exhibit 1 -- Resolution to Add Four Full-Time Regular Positions in the Ventura County Public Health Department

Exhibit 2 -- PATH Guidance: Capacity and Infrastructure Transition Expansion and Development (CITED) Initiative

Exhibit 3 – Ventura County Health Care Agency PATH-CITED Round 1 Application

Exhibit 4 – Ventura County Health Care Agency PATH-CITED Additional Information

Exhibit 5 – PATH-CITED Acknowledgement of Grant Terms and Conditions